Pillar 1		INSURANCE / TAKAFUL MADE ACCESSIBLE
Description		Offer an active engagement model wherein a customer is aware of: Multi-channel options & accessibility for purchase and enquiry. Where and how to provide feedback, suggestions and to complain.
Expe	cted Outcome	BETTER ENGAGEMENT & IMPROVED SERVICES
Service Level Target		 Multi-channels and appropriate channels are being used for purchase and enquiry. Online channels are being used for purchase and enquiry. Feedback, suggestions and complaints are received via channels provided.
No.	Commitment	Service Level
1.1	We will make insurance and takaful products easily accessible via various channels, physically and virtually, to obtain information, purchase or make enquiries	 To this end, the following are to be adopted:- 1. Offer an active engagement model wherein a customer is aware of: Multi-channel options and accessibility for making purchases and enquiries. Where and how to provide feedback, suggestions and complaints. 2. Reinforce that insurance / takaful is easily accessible via various channels, physically and virtually. Customers are kept informed on the physical and engagement channels available for them to purchase products or to make enquiries. Specifically, customers should have access to the following:

		 An insurance / takaful agent locator. List of customer engagement channels, i.e. corporate website, self-service customer web portal and call centre. Social media (if applicable) - provide links. Channel availability may vary from time to time, and customers will be informed accordingly.
1.2	We will actively seek feedback, suggestions or complaints on how insurers can serve customers better	 Customers are provided with available channels to provide feedback and suggestions via: Corporate website (provide website address). Self-service customer web portal (provide website address). Call centre (provide hotlink number). Branch (provide link to list of locations). Email (provide email address). Fax (provide number). Letter (provide address). Social Media (if applicable). The Insurer / takaful operator will conduct periodic customer satisfaction feedback/surveys to ensure that customers' needs are fulfilled.

Pillar 2	2	KNOW YOUR CUSTOMER
Description		To understand a customer profile adequately which enables the insurers / takaful operators to: Know and anticipate the customer's needs and preference. Ask for requisite information and documents to best advise the customer. Offer suitable products and services.
Expect	ted Outcome	BUILD TRUST
Service Level Target		 90% of customers are served with suitable products and services which fit their needs and wants. Minimal complaints (ratio of 5% of total complaints) from customers are on not understanding what was offered and/or not having the suitable products and services.
No.	Commitment	Service Level
2.1	We will strive to help customers find the right product to suit their needs	 Knowledgeable and ethical staff and agents are available to serve customers. Training Ensure employees and intermediaries are properly trained on products and services offered. Training must be provided any time a new product is launched and regularly as refresher courses on existing products. Understanding Customers' Needs In order to understand the customers' profile adequately, insurers and takaful operators including their agents shall:-

Listen attentively to the customers.
Acknowledge and properly understand the customers' needs and preferences.
Ask for requisite information and documents to advise the customers accordingly and in accordance with the Industry's Code of Practice on the Personal Data Protection Act 2010.
Offer options of suitable products and services to meet the customers' needs and wants.
 Any options provided to customers shall be explained and on an "opt-in- basis", e.g. riders, sharing/using customer information for marketing and research purposes.
Note: Handling of customer information is governed by Bank Negara Malaysia's Policy Document on Management of Customer Information and Permitted Disclosures and insurers / takaful operators shall operate accordingly.

Pillar 3	3	TIMELY, TRANSPARENT & EFFICIENT SERVICE
Description		 Deliver a seamless service wherein customers are aware of: Insurers' / Takaful operators' responsibilities towards customers. Expected service standard and time taken to deliver these services, i.e. time taken to answer enquiries / resolve complaints. Where and how to obtain information required i.e. product features and costs.
Expect	ted Outcome	CUSTOMER SATISFACTION
Service Level Target		 80% of customers are being served within the expected service level and timelines. 100% of customers are issued with policy documents in a timely manner. Declining complaints ratio.
No.	Commitment	Service Level
3.1	We will set clear responsibilities	A standard commitment on clear responsibilities to be a mandatory write up
	towards customers and uphold it.	on all client charters should cover the following guiding principles:-
		1) A clear and concise objective of the Charter.
		2) Mission.
		 Values to be provided to the customer, e.g. fairness, transparency, integrity, ethics, professionalism, timeliness.
		4) Efficient/effective communication channels.

3.2	We will set clear expectation on	To include a clear expectation on time taken for various services:-
	time taken for various services.	 <u>Delivery of Services</u>:- Information on turnaround time on delivery of services must be made available in the Clients Charter through various channels (head offices / branches / brochures / call center / website / social media).
		2. <u>Standards to be adopted</u> :-
		Serve Walk-in Customer Promptly:
		Customer Waiting Time: Within 10 minutes.
3.3	We will ensure efficient policy servicing and providing relevant documentation in a timely manner.	1. Customers shall be informed of each step and documentation required to alter, renew, surrender or cancel a policy, e.g. what happens when there are changes to the policy, notice on renewal, etc. as well as consequence arising from any of these actions.
		2. Customers are to be reminded in the renewal notice to inform the insurance / takaful company of any changes in the risk before renewal.
		3. The standard operating procedure on dealings with customers must be clearly complied with.
3.3(a)	We will ensure efficient <u>policy</u> <u>servicing</u> and provide relevant documentation in a timely manner <u>(Life & Health including Takaful)</u>	<u>Life & Health (including Takaful)</u> 1. Policy Account Turnaround Time (from receipt of full documentation, information and payment of premium):-

a) Policy Issuance (upon acceptance in the policy system)
New and Existing Customer:-
 New and Existing Customer:- i) Standard cases – within 5 working days ii) Additional information required / pre-existing medical condition / complex cases – within 10 working days b) Change of policy account details (endorsement): i) Policy/Certificate Changes (Non-financial) : within 3 working days ii) Policy Changes (Financial) : o Standard cases - within 5 working days o Non-Standard cases – within 10 working days c) Reinstatement: within 10 working days (with payment & complete documentation.) 2. Renewal notice issuance: i) For policy with guaranteed renewal, premium due notice will be issued not less than 30 calendar days before the next premium due date.
 ii) Notification of Revised Premium to renewable basic term policy / term rider will be issued not less than 30 calendar days before the expiry of existing policy / rider.
 3 Cancellation/surrendering of policy: 10 working days upon receipt of full documents – to also include processing of refund premium.

		 4. Issuance of medical / hospitalization card for individuals - Within same business day of policy issuance. Note: The timelines above do not take into account onboarding process – insurers/takaful operators have their own onboarding process/introduction to its products and services.
3.3(b)	We will ensure efficient policy servicing and provide relevant documentation in a timely manner (General)	 Policy Issuance (upon acceptance in the policy system) <u>New and Existing Customer:</u> Motor E-policy – Immediately

		Note: The timelines above do not take into account onboarding process – insurers / takaful operators have their own onboarding process/introduction to its products and services.
3.4	We will be open and transparent in our dealings	The following information shall be easily accessible and made available through the various channels of communication such as branches / brochures / call centers / social media / website:
		 Product related details, i.e. product features, product disclosure sheets, terms and conditions, key facts and exclusions will be shared at the point of sale.
		2. Fees, charges (other than premiums), and interest (if any) as well as obligations in the use of a product or service (e.g. when premium needs to be paid and explaining payment before cover warranty).
		 Anti-fraud statement and key points to remember, i.e. confidentiality of customer information, free look period of not less than 15 calendar days (life & family takaful) & insurers' / takaful operators' right to reject or accept applications.
		4. All the above information shall be explained and stated using simple words and in an easy to understand manner.

3.5 We will follow through and provide the requisite answers / updates to customers' <u>queries & complaints</u> promptly	 Phone Where no follow up is required – Immediate such as first call resolution. Where follow up is required – Within 3 working days from the date of the first call.
	2. Written (Email, fax, written letter & social media) For Email/Social media:-
	 Provide acknowledgement response within 1 calendar day. Acknowledgement to include expected timeline and any other relevant information. Non-complex enquiry - respond within 3 working days from date of receipt. For letter or fax Enquiries will be replied within 3 working days from the date of receipt on non-complex enquiries.
	 3. Counter/Branches Where no follow up is required, insurers / takaful operators will endeavor to provide first touch point resolution immediately. Where follow-up is required – within 5 working days from the date of the first visit.
	Note: Where enquiry is complex, insurers / takaful operators will provide a reasonable timeframe and keep the customer updated accordingly.

3.6	We will ensure consistent and	To adopt the following:-
	thorough complaints handling	 Customers shall be informed of the various options for submitting a complaint through available channels, depending on the insurers / takaful operators channel presence and whichever applicable, i.e. provide complaints unit contact details (telephone number and address), website, social media, etc.
		2. A verification process has to be performed on the policyholders / participants.
		3. Communicate clearly on the issue and gather adequate information for an informed resolution.
		4. Address the issue in an equitable, objective and timely manner by informing the complainants on insurers' / takaful operators' decision no later than 14 calendar days from the date of the receipt of the complaints.
		5. If the case is complicated or requires further investigation, insurers / takaful operators shall inform the complainant accordingly and update progress every 14 calendar days. If not resolved, to update within another 14 calendar days. Thereafter, after every 30 calendar days.
		6. Keep the complainants updated if unable to address issues within the stipulated timeframe.
		7. Refer the complainants to the next level of escalation if the resolutions are not to the satisfaction of the complainants. Contact details of Bank Negara Malaysia LINK, BNMTELELINK and Financial Ombudsman Scheme must be clearly provided.
		Note: Complaints handling and timelines is governed by Bank Negara Malaysia (BNM)'s Guidelines on Complaints Handling and insurers / takaful operators shall operate accordingly.

Pillar	4	FAIR, TIMELY & TRANSPARENT CLAIMS SETTLEMENT PROCESS
Desci	ription	 Deliver a seamless claims processing and settlement experience wherein customers are aware of: Procedures, documentation and steps including various options (if any) for first notification of loss in an event of a claim. Expected service standard for claims processing and specific time taken for each step within the claims processing stages. Various redress mechanisms for unsatisfactory claims payment.
Expe	cted Outcome	PROVIDE PEACE OF MIND TO CUSTOMERS
Service Level Target		 75% of the customers are satisfied with the claims decisions and processes. Declining complaints ratio over the years from customers on claims settlement and processes. 100% of legitimate claims are paid accordingly.
No.	Commitment	Service Level
4.1	We will set clear timeline for claims settlement process and strive to settle claims within these prescribed timeline and in a transparent manner.	 To set clear timeline for claims settlement process and strive to settle claims within these prescribed timelines and in a transparent manner by adopting the following procedures:- 1. Customers will be informed of the estimated time taken for claims settlement process and expected service standard. This information shall be made available through various channels (i.e. branches/brochures/call centers/social media/website). 2. Customers shall be informed on the acknowledgment of their claim within 7 working days from receipt of claims notification. 3. All claims notifications through agents must reach the insurers / takaful operators within 3 working days, except for crime related claims which should be notified within 24 hours from time of loss.
		4. If documentation/information is incomplete, customers shall be informed within 14 working days from acknowledgement of the claim by the Claims

		Department.
		5 To state key claims procedures and assign timelines to it, i.e. appointment of adjuster, claims assessment, etc.
		Customers will be updated on the progress / decision every 14 working days.
		7. In the event of a catastrophe / disaster, e.g. large number of claims may be received, as such meeting timelines stipulated may not be possible, the insurers / takaful operators will strive to update every 20 working days on the progress.
		Note: Claims settlement and timeline for general insurance business is governed by Bank Negara Malaysia's Guideline on Claims Settlement Practices and general insurers / takaful operators shall operate accordingly.
4.2	We will inform customer of the next level of escalation if the claims settlement / rejection is not to his/her satisfaction	To keep the customer informed of the next level of escalation if the claims settlement /repudiation is not to his/her satisfaction.
		 Customers shall be provided with available channels to appeal on a decision / raise disputes (i.e. branch / brochures / call center / website).
		2. Any letter of rejection/repudiation of any element of a claim and dispute on quantum which is within the purview of the Financial Ombudsman Scheme must contain the following statement prominently:-
		"Any person who is not satisfied with the decision of the Insurer / Takaful Operator, should refer to the procedure for appeal as stated in the leaflet issued by the Financial Ombudsman Scheme, entitled:
		(Note: for the policy owners who made a claim/report)."